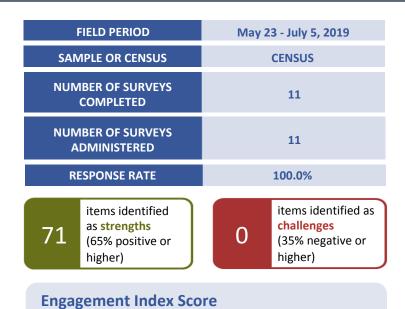
2019

Empowering Employees. Inspiring Change.



Marine Mammal Commission

Annual Employee Survey (AES) Report





-	est % Positive Items	Select:	Highest % Positive	\$
Q1	I am given a real opportunity to improve my skills in my organization			100%
Q3	I feel encouraged to come up with new and better ways of doing things.			100%
Q6	I know what is expected of me on the job.			100%
Q7	When needed I am willing to put in the extra effort to get a job done			100%
Q8	I am constantly looking for ways to do my job better.			100%
Hial				
IIIBI	nest % Negative Items	Select:	Highest % Negative	\$
-	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	Select:	Highest % Negative	•
Q23	In my work unit, steps are taken to deal with a poor performer who			•
Q23 Q19	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. In my most recent performance appraisal, I understood what I had to		13%	
Q23 Q19 Q10	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels.	D D	13%	
Q23	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.			

Response Type	Item		Percent Positive %	Strongly Agree/ Very Good/ Very Satisfied %	Agree/ Good/ Satisfied %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Disagree/ Poor/ Dissatisfied %	Strongly Disagree/ Very Poor/ Very Dissatisfied %	Percent Negative %	Strongly Agree/ Very Good/ Very Satisfied N	Agree/ Good/ Satisfied N	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N	Disagree/ Poor/ Dissatisfied N	Strongly Disagree/ Very Poor/ Very Dissatisfied N	ltem Response Total** N	Do Not Know/ No Basis to Judge N
Agree-disagree	1	*I am given a real opportunity to improve my skills in my organization.	100.0%	81.5%	18.5%	0.0%	0.0%	0.0%	0.0%	9	2	0	0	0	11	N/A
Agree-disagree	2	I have enough information to do my job well.	92.5%	81.5%	10.9%	7.5%	0.0%	0.0%	0.0%	9	1	1	0	0	11	N/A
Agree-disagree	3	I feel encouraged to come up with new and better ways of doing things.	100.0%	92.5%	7.5%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0	11	N/A
Agree-disagree	4	My work gives me a feeling of personal accomplishment.	92.0%	73.5%	18.5%	8.0%	0.0%	0.0%	0.0%	8					11	N/A
Agree-disagree	5	l like the kind of work l do.														
Agree-disagree	6	I know what is expected of me on the job.	92.0%	84.5%	7.5%	0.0%	8.0%	0.0%	8.0%	9	1				11	N/A
Agree-disagree	7	When needed I am willing to put in the extra effort to get a job done.		92.5%	7.5%	0.0%	0.0%	0.0%	0.0%	10					11	N/A
Agree-disagree	8		100.0%	89.1%	10.9%	0.0%	0.0%	0.0%	0.0%	10		0			11	N/A
Agree-disagree	9	I have sufficient resources (for example, people, materials, budget) to get my job done.	100.0%	78.2%	21.8%	0.0%	0.0%	0.0%	0.0%	9	2	0	0	0	11	N/A
Agree-disagree	10	*My workload is reasonable.	84.0%	27.4%	56.6%	8.0%	0.0%	8.0%	8.0%	3	6	1	0	1	11	0
Agree-disagree	11	*My talents are used well in the workplace.	83.1%	21.1%	62.0%	8.2%	0.0%	8.7%	8.7%	2	6	1	0	1	10	1
			92.5%	92.5%	0.0%	7.5%	0.0%	0.0%	0.0%	10	0	1	0	0	11	0
Agree-disagree		*I know how my work relates to the agency's goals.	100.0%	92.0%	8.0%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0	11	0
Agree-disagree	13	The work I do is important.	92.0%	62.6%	29.4%	8.0%	0.0%	0.0%	0.0%	7	3	1	0	0	11	0
Agree-disagree	14	Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.														
Agree-disagree	15	My performance appraisal is a fair reflection of my	100.0%	83.7%	16.3%	0.0%	0.0%	0.0%	0.0%	9	2	0	0	0	11	0
		performance.	100.0%	80.8%	19.2%	0.0%	0.0%	0.0%	0.0%	9	2	0	0	0	11	0
Agree-disagree		I am held accountable for achieving results.	100.0%	69.9%	30.1%	0.0%	0.0%	0.0%	0.0%	8	3	0	0	0	11	0
Agree-disagree	17	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	100.0%	87.7%	12.3%	0.0%	0.0%	0.0%	0.0%	9	1	0	0	0	10	1
Agree-disagree	18	My training needs are assessed.														1
Agree-disagree	19	In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	81.5%	43.4%	38.1%	18.5%	0.0%	0.0%	0.0%	5	4	2	0	0	11	0
			81.5%	73.5%	8.0%	7.5%	10.9%	0.0%	10.9%	8	1	1	1	0	11	0

	1						1								1	
Agree-disagree	20	*The people I work with cooperate to get the job done.	92.0%	84.0%	8.0%	8.0%	0.0%	0.0%	0.0%	9	1	1	C) 11	l N/A
Agree-disagree	21		52.070	04.070	0.070	0.070	0.070	0.070	0.070						, 11	
		skills.	84.0%	37.8%	46.2%	16.0%	0.0%	0.0%	0.0%	4	5	2	C) (11	. 0
Agree-disagree	22	Promotions in my work unit are based on merit.									_					
Agree-disagree	23	In my work unit, steps are taken to deal with a poor	100.0%	31.8%	68.2%	0.0%	0.0%	0.0%	0.0%	3	6	0	() (9 9	2
		performer who cannot or will not improve.														
			73.8%	43.3%	30.5%	13.3%	12.9%	0.0%	12.9%	3	2	1	1	L (7	/ 4
Agree-disagree	24	*In my work unit, differences in performance are recognized in a meaningful way.														
			66.3%	33.2%	33.2%	33.7%	0.0%	0.0%	0.0%	3	3	3	() (9 9	, 2
Agree-disagree	25	Awards in my work unit depend on how well employees perform their jobs.														
Agree-disagree	26	Employees in my work unit share job knowledge with	100.0%	47.8%	52.2%	0.0%	0.0%	0.0%	0.0%	4	. 4	0	() (8	3
All the disublet		each other.	100.0%	51.2%	48.8%	0.0%	0.0%	0.0%	0.0%	6	5	0	C) (11	0
Agree-disagree	27	The skill level in my work unit has improved in the past year.	85.0%	36.8%	48.2%	15.0%	0.0%	0.0%	0.0%	3		1	() 8	3 3
Good-poor	28															
		by your work unit?	100.0%	83.7%	16.3%	0.0%	0.0%	0.0%	0.0%	9	2	0	() (11	l N/A
Agree-disagree	29	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.														
Agree-disagree	30	Employees have a feeling of personal empowerment	92.0%	64.8%	27.2%	8.0%	0.0%	0.0%	0.0%	7	3	1	() (11	. 0
Agree-uisagree	30	with respect to work processes.														
Agree-disagree	31	Employees are recognized for providing high quality	100.0%	73.1%	26.9%	0.0%	0.0%	0.0%	0.0%	8	3	0	() (11	0
All the disublet		products and services.	100.0%	61.3%	38.7%	0.0%	0.0%	0.0%	0.0%	7	4	0	C) (11	
Agree-disagree	32	Creativity and innovation are rewarded.	1001070	011070	501770	01070	0.070	0.070							,	
			100.0%	59.1%	40.9%	0.0%	0.0%	0.0%	0.0%	6	4	0	() (10) 1
Agree-disagree	33	their jobs.	100.0%	73.9%	26.1%	0.0%	0.0%	0.0%	0.0%	6	2	0	() () 8	3 3
Agree-disagree	34	Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).														
			81.0%	34.9%	46.1%	19.0%	0.0%	0.0%	0.0%	4	5	2	C) (11	. 0
Agree-disagree	35	Employees are protected from health and safety hazards on the job.	100.0%	61.9%	38.1%	0.0%	0.0%	0.0%	0.0%	7	4	0	C) () 11	L O
Agree-disagree	36	My organization has prepared employees for potential security threats.														
A successful a success	27		100.0%	55.3%	44.7%	0.0%	0.0%	0.0%	0.0%	6	4	0	() (10) 1
Agree-disagree	37	Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.														
Agree-disagree	38	Prohibited Personnel Practices (for example, illegally	88.5%	69.6%	18.9%	11.5%	0.0%	0.0%	0.0%	8	2	1	(11	1 0
Agree-uisagree	50	discrimination of reasoning for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.														
Agree-disagree	20	My agency is successful at accomplishing its mission.	100.0%	81.1%	18.9%	0.0%	0.0%	0.0%	0.0%	9	2	0	() (11	L 0
			100.0%	84.5%	15.5%	0.0%	0.0%	0.0%	0.0%	9	2	0	C) (11	ı o
			100.0%	04.3%	13.3%	0.0%	0.0%	0.0%	0.0%	9	Ζ	0	L L	ין נ	'l 11	·I

Agree-disagree	40	*I recommend my organization as a good place to work.	100.0%	92.0%	8.0%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0 11	N/A
Agree-disagree	41	*I believe the results of this survey will be used to make my agency a better place to work.													
			92.0%	62.2%	29.8%	8.0%	0.0%	0.0%	0.0%	7	3	1	0	0 11	0
Agree-disagree	42	My supervisor supports my need to balance work and other life issues.		92.0%	0.0%	0.0%	8.0%	0.0%	8.0%	10	0	0	1	0 11	
Agree-disagree	43	My supervisor provides me with opportunities to demonstrate my leadership skills.	92.0%	92.0%	0.0%	0.0%	8.0%	0.0%	8.0%	10	0	0	1	0 1	. 0
			100.0%	73.5%	26.5%	0.0%	0.0%	0.0%	0.0%	8	3	0	0	0 11	. 0
Agree-disagree	44	Discussions with my supervisor about my performance are worthwhile.													
Agree-disagree	45	My supervisor is committed to a workforce	84.5%	73.5%	10.9%	15.5%	0.0%	0.0%	0.0%	8	1	2	0	0 11	. 0
		representative of all segments of society.	01.0%	50.4%	41.4%	0.0%	0.20/	0.0%	0.20/	5		0	1		
Agree-disagree	46	My supervisor provides me with constructive	91.8%	50.4%	41.4%	0.0%	8.2%	0.0%	8.2%	5	4	0	1	0 10	
		suggestions to improve my job performance.	02.5%	FA (0)	27.00/	0.0%	7.5%	0.0%	7 50/			0	1		
Agree-disagree	47	Supervisors in my work unit support employee	92.5%	54.6%	37.8%	0.0%	7.5%	0.0%	7.5%	6	4	0	1	0 11	. 0
		development.	100.0%	70.2%	29.8%	0.0%	0.0%	0.0%	0.0%	8	3	0	0	0 11	. 0
Agree-disagree	48	My supervisor listens to what I have to say.	100.0%	84.0%	16.0%	0.0%	0.0%	0.0%	0.0%	9	2	0	0	0 11	N/A
Agree-disagree	49	My supervisor treats me with respect.	100.070	04.070	10.076	0.076	0.070	0.070	0.070		2	0		0 11	
A successful a success	50	to the first discussion of the back of the discussion	100.0%	91.7%	8.3%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0 11	N/A
Agree-disagree	50	In the last six months, my supervisor has talked with me about my performance.													
			100.0%	92.0%	8.0%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0 11	N/A
Agree-disagree	51	I have trust and confidence in my supervisor.	100.0%	92.5%	7.5%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0 11	N/A
Good-poor	52	Overall, how good a job do you feel is being done by your immediate supervisor?													
			100.0%	76.2%	23.8%	0.0%	0.0%	0.0%	0.0%	8	3	0	0	0 11	N/A
Agree-disagree	53	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	00.44	54.69/	24.49/	40.0%	0.0%	0.011	0.00/						
Agree-disagree	54	My organization's senior leaders maintain high standards of honesty and integrity.	89.1%	54.6%	34.4%	10.9%	0.0%	0.0%	0.0%	6	4	1	0	0 11	. 0
			100.0%	89.1%	10.9%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0 11	. 0
Agree-disagree	55	Supervisors work well with employees of different backgrounds.													
Agree-disagree	56	*Managers communicate the goals of the	100.0%	69.9%	30.1%	0.0%	0.0%	0.0%	0.0%	8	3	0	0	0 11	. 0
		organization.	100.0%	70.0%	30.0%	0.0%	0.0%	0.0%	0.0%	7	3	0	0	0 10	0
Agree-disagree	57	Managers review and evaluate the organization's progress toward meeting its goals and objectives.													
A succe discourse	50		92.5%	62.3%	30.1%	7.5%	0.0%	0.0%	0.0%	7	3	1	0	0 11	. 0
Agree-disagree	58	Managers promote communication among different work units (for example, about projects, goals, needed resources).													
- II			92.5%	73.2%	19.2%	7.5%	0.0%	0.0%	0.0%	8	2	1	0	0 11	0
Agree-disagree	59	Managers support collaboration across work units to accomplish work objectives.													
Good-poor	60	Overall, how good a job do you feel is being done by	100.0%	73.2%	26.8%	0.0%	0.0%	0.0%	0.0%	8	3	0	0	0 11	. 0
0000-0001		the manager directly above your immediate supervisor?	100.0%	84.5%	15.5%	0.0%	0.0%	0.0%	0.0%	9	2	0	0	0 11	0
	_		100.070	04.570	13.370	0.070	0.070	0.070	0.070		4	0	5		

Agree-disagree	61															
		senior leaders.	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11	0	0	0	0	11	0
Agree-disagree	62	Senior leaders demonstrate support for Work-Life programs.	100.0%	92.0%	8.0%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	0	11	C
Satisfied- dissatisfied	63	*How satisfied are you with your involvement in decisions that affect your work?														
			92.0%	73.5%	18.5%	8.0%	0.0%	0.0%	0.0%	8	2	1	0	0	11	N/A
Satisfied- dissatisfied	64	*How satisfied are you with the information you receive from management on what's going on in your organization?														
			100.0%	65.6%	34.4%	0.0%	0.0%	0.0%	0.0%	7	4	0	0	0	11	N/A
Satisfied- dissatisfied	65	*How satisfied are you with the recognition you receive for doing a good job?														
			89.1%	73.5%	15.5%	10.9%	0.0%	0.0%	0.0%	8	2	1	0	0	11	N/A
Satisfied- dissatisfied	66	How satisfied are you with the policies and practices of your senior leaders?														
			88.5%	69.6%	18.9%	11.5%	0.0%	0.0%	0.0%	8	2	1	0	0	11	N/A
Satisfied- dissatisfied	67	How satisfied are you with your opportunity to get a better job in your organization?														
			65.0%	37.8%	27.2%	35.0%	0.0%	0.0%	0.0%	4	3	4	0	0	11	N/A
Satisfied- dissatisfied	68	How satisfied are you with the training you receive for your present job?														
			79.9%	38.5%	41.4%	11.9%	8.2%	0.0%	8.2%	4	4	1	1	0	10	N/A
Satisfied- dissatisfied	69	*Considering everything, how satisfied are you with your job?														
			92.0%	73.5%	18.5%	0.0%	8.0%	0.0%	8.0%	8	2	0	1	0	11	N/A
Satisfied- dissatisfied	70	Considering everything, how satisfied are you with your pay?														,
			80.5%	46.1%	34.4%	19.5%	0.0%	0.0%	0.0%	5	4	2	0	0	11	N/A
Satisfied- dissatisfied	71	*Considering everything, how satisfied are you with your organization?	30.570	40.170	54.470	19.970	0.070	0.070	0.070			2			11	
			100.0%	92.0%	8.0%	0.0%	0.0%	0.0%	0.0%	10	1	0	0	о	11	N/A

* AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

** Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'

The Dashboard only includes items 1-71.

Percentages are weighted to represent the Agency's population.

	2019		2018	
78. Please select the response below that BEST describes your current teleworking schedule.	N	%	N	%
I telework very infrequently, on an unscheduled or short-term basis	5	46.7%	3	43.4%
I telework, but only about 1 or 2 days per month	1	8.0%	1	10.9%
l telework 1 or 2 days per week	2	15.5%	1	13.6%
I telework 3 or 4 days per week	1	8.0%	0	0.0%
I telework every work day	0	0.0%	1	16.0%
I do not telework because I have to be physically present on the job	0	0.0%	0	0.0%
I do not telework because of technical issues that prevent me from teleworking	0	0.0%	0	0.0%
I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework	0	0.0%	0	0.0%
I do not telework because I choose not to telework	2	21.8%	1	16.0%
Total	11	100.0%	7	100.0%

		2019		2018				
79. How satisfied are you with the Telework program in your agency?	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %		
Very Satisfied	8	73.5%	73.5%	5	84.1%	72.3%		
Satisfied	2	18.5%	18.5%	1	15.9%	13.6%		
Neither Satisfied nor Dissatisfied	1	8.0%	8.0%	0	0.0%	0.0%		
Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%		
Very Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%		
Item Response Total	11	100.0%	100.0%	6	100.0%	86.0%		
I choose not to participate in this program	0		0.0%	0		0.0%		
This program is not available to me	0		0.0%	1		14.0%		
I am unaware of this program	0		0.0%	0		0.0%		
Total	11	100.0%	100.0%	7	100.0%	100.0%		

80. Which of the following Work-Life programs have you participated in or used at your agency within the last 12 months? (Mark all that	201	9
apply):	N	%
Alternative Work Schedules	3	24.3%
Health and Wellness Programs	4	35.2%
Employee Assistance Program – EAP	1	8.0%
Child Care Programs	0	0.0%
Elder Care Programs	0	0.0%
None listed above	5	48.8%
Total (percents will add to more than 100% because respondents could choose more than one response option)	11	
Note: This item was not in the 2018 OPM FEVS.		

2019 2018 81. How satisfied are you with the following Work-Life programs in your agency? Alternative Work Schedules N Satisfaction % All Response Options % N Satisfaction % All Response Options % Very Satisfied 35.2% 100.0% 72.3% 65.6% 4 5 Satisfied 2 34.4% 18.5% 0.0% 0.0% 0 Neither Satisfied nor Dissatisfied 0 0.0% 0.0% 0.0% 0.0% 0 Dissatisfied 0 0.0% 0.0% 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Very Dissatisfied 0 0 100.0% 53.6% 100.0% 72.3% Item Response Total 6 5 I choose not to participate in these programs 34.9% 13.6% 4 ---1 ---11.5% These programs are not available to me 1 14.0% ---1 ---0 0.0% 0.0% I am unaware of these programs 0 ---Total 11 100.0% 100.0% 7 100.0% 100.0%

		2019			2018	
82. How satisfied are you with the following Work-Life programs in your agency? Health and Wellness Programs	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %
Very Satisfied	1	15.3%	8.3%	1	19.5%	13.6%
Satisfied	4	69.9%	37.8%	4	80.5%	56.3%
Neither Satisfied nor Dissatisfied	1	14.8%	8.0%	0	0.0%	0.0%
Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%
Very Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%
Item Response Total	6	100.0%	54.1%	5	100.0%	69.9%
I choose not to participate in these programs	2		18.9%	1		16.0%
These programs are not available to me	3		27.0%	1		14.0%
I am unaware of these programs	0		0.0%	0		0.0%
Total	11	100.0%	100.0%	7	100.0%	100.0%

			2019		2018				
83. H	ow satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %		
	Very Satisfied	2	45.8%	16.0%	2	73.1%	29.7%		
	Satisfied	1	31.3%	10.9%	1	26.9%	10.9%		
	Neither Satisfied nor Dissatisfied	1	22.9%	8.0%	0	0.0%	0.0%		
	Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%		
	Very Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%		

Item Response Total	4	100.0%	34.9%	3	100.0%	40.6%
I choose not to participate in these programs	5		46.1%	3		45.4%
These programs are not available to me	1		7.5%	0		0.0%
I am unaware of these programs	1		11.5%	1		14.0%
Total	11	100.0%	100.0%	7	100.0%	100.0%

		2019			2018	
84. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %
Very Satisfied	0	0.0%	0.0%	1	53.3%	16.0%
Satisfied	1	100.0%	8.0%	0	0.0%	0.0%
Neither Satisfied nor Dissatisfied	0	0.0%	0.0%	1	46.7%	14.0%
Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%
Very Dissatisfied	0	0.0%	0.0%	0	0.0%	0.0%
Item Response Total	1	100.0%	8.0%	2	100.0%	30.1%
I choose not to participate in these programs	8		73.0%	4		59.0%
These programs are not available to me	2		19.0%	1		10.9%
I am unaware of these programs	0		0.0%	0		0.0%
Total	11	100.0%	100.0%	7	100.0%	100.0%

	2019			2018		
85. How satisfied are you with the following Work-Life programs in your agency? Elder Care Programs	Ν	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %
Very Satisfied	0		0.0%	0	0.0%	0.0%
Satisfied	0		0.0%	0	0.0%	0.0%
Neither Satisfied nor Dissatisfied	0		0.0%	1	100.0%	14.0%
Dissatisfied	0		0.0%	0	0.0%	0.0%
Very Dissatisfied	0		0.0%	0	0.0%	0.0%
Item Response Total	0	100.0%	0.0%	1	100.0%	14.0%
I choose not to participate in these programs	7		62.1%	4		59.0%
These programs are not available to me	1		7.5%	1		10.9%
I am unaware of these programs	3		30.4%	1		16.0%
Total	11	100.0%	100.0%	7	100.0%	100.0%

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any item or year when there were fewer than 4 completed surveys.